

# Curriculum Vitae

LESLIE LENKOWSKY

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Bloomington, Indiana 47401

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## Education

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| Public<br>Schools   | New York City, New York<br>Norwalk, Connecticut<br>Toronto, Ontario, Canada   |
| A.B.                | Franklin and Marshall College, 1968<br>Lancaster, Pennsylvania<br><br>Phi Beta Kappa<br>Williamson Medal (Class Valedictorian)  |
| Ph. D.              | Harvard University, 1982<br>Cambridge, Massachusetts<br><br>Danforth Foundation Graduate Fellowship<br>Frank Knox Memorial Fellowship   |
| Guest<br>Scholar    | University of Strathclyde, 1973 - 1974<br>Glasgow, Scotland<br><br>Heloise Waislitz Fellow for 2007<br>Asia-Pacific Centre for Philanthropy and Social Investment<br>Swinburne University of Technology<br>Melbourne, Australia |
| Honorary<br>Degrees | Franklin and Marshall College, 2002<br>John Carroll University, Cleveland, Ohio 2002<br>Westminster College, Fulton, Missouri.2003  |

## Principal Experience

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| January, 2004 -<br>present | Professor of Public Affairs and Philanthropic Studies<br>Indiana University, Bloomington, Indiana |
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Founder and Co-Director  
Certificate in Social Entrepreneurship: Nonprofit and Public  
Benefit Organizations  
Indiana University, Bloomington and Indianapolis, Indiana

September 2004-  
December 2009  
Director of Graduate Programs  
The Center on Philanthropy at Indiana University  
Indianapolis, Indiana

In addition to teaching graduate courses in Indianapolis, I oversaw the graduate programs of the Center on Philanthropy, including the M.A. in Philanthropic Studies, the Executive M.A. in Philanthropic Studies, and the Ph.D. in Philanthropic Studies, a newly begun program, which is unique to Indiana University.

September, 2003 -  
December, 2003  
Visiting Fellow  
American Enterprise Institute, Washington, D. C.

Prior to returning to Indiana University, I received a grant from the Kellogg Foundation to write a series of articles on national service and other topics related to public policy affecting nonprofit organizations.

October, 2001 -  
August, 2003  
CEO, Corporation for National and Community Service  
Washington, D. C.

After nomination by President George W. Bush and confirmation by the United States Senate, I served as the chief executive officer of an independent federal agency whose missions are to engage Americans in meeting unmet domestic needs through voluntary service and to renew the ethic of civic responsibility in the United States. The Corporation operates three major programs: AmeriCorps, Learn & Serve America, and Senior Corps. It has a budget of approximately \$1 billion and employs over 600 people, with offices in Washington and every state. Close to two million Americans are estimated to be involved in its programs.

As CEO, my major accomplishments have been to build bipartisan support for the Corporation's programs, address longstanding management problems, and help launch a major Presidential initiative aimed at promoting voluntary service, with a special focus on homeland security. I have worked closely with senior officials in the Executive Office of the President and several Cabinet departments. I have testified numerous times before Congressional committees, as well as met regularly with individual

members of Congress. I have addressed the National Press Club, the City Club of Cleveland, and many other organizations, as well as been interviewed frequently by print and broadcast journalists.

September, 1997 -  
October, 2001      Professor of Philanthropic Studies and Public Policy  
Indiana University - Purdue University at Indianapolis  
Indianapolis, Indiana

As a member of the faculties of the College of Liberal Arts and School of Public and Environmental Affairs, I was responsible for teaching, research and writing on a wide range of topics for both scholarly audiences and the general public. I was also a research associate of the Indiana University Center on Philanthropy, a twelve-year-old organization that seeks to improve research and teaching about, as well as the practice of philanthropy. I taught three graduate-level courses per year, plus an executive education course through distance learning. I served as advisor to numerous M.A. and M.P.A. candidates, as well as to two Ph.D. candidates.

In the summer of 1999, I created the Institute on Philanthropy and Voluntary Service, a unique program for undergraduates from throughout the United States who lead campus service programs. I chaired the Academic Program Committee of the Philanthropic Studies faculty and served on the Academic Affairs Committee of the College of Liberal Arts, among other faculty responsibilities. I was on course to receive tenure when I took leave from the university for government service.

August, 1990 -  
September, 1997      President  
Hudson Institute  
Indianapolis, Indiana

Hudson Institute is a thirty-year-old research organization that conducts studies and related activities on a wide range of domestic and international public policy issues. The President is the Chief Executive Officer and responsible for all aspects, including fund-raising, of this \$7 million, 80-employee organization.

Major accomplishments included doubling the institute's budget, developing new programs in education, welfare, and regulatory policy, launching the institute's first capital campaign, and recruiting several prominent researchers and trustees.

October, 1985 -  
August, 1990      President  
Institute for Educational Affairs

Washington, D. C.

The Institute for Educational Affairs was a non-profit organization that assisted foundations, corporations, and individuals with their grant-making activities, especially with regard to higher education. As Chief Executive Officer, the President was responsible for all aspects of its program and administration. Reporting directly to the Board of Directors, the President's duties included fund-raising, program development, supervision of grants for work in higher education, journalism, public policy and other areas, maintenance of a network of grant-makers, public relations, and assuring compliance with pertinent legal and fiscal standards.

Major accomplishments included leading the institute through a period of major reorganization, increasing its budget by 33 percent, and expanding its major programs. Upon my leaving, the institute was merged with another organization.

October, 1983 -  
June, 1984

Assistant & Deputy Director  
United States Information Agency  
Washington, D. C.

Under a broad delegation of responsibility and authority from the Director of the Agency, the Deputy Director was charged with implementing the Administration's policies through oversight and direction of USIA operations, personnel, and facilities in the United States and abroad. The Deputy Director's duties also included working regularly with senior officials in the Department of State, the White House, and the Congress, as well as with the private sector and with the press, on a wide range of international and educational activities. During this period, USIA had a staff of more than 8,000 people and a budget in excess of \$600 million.

February, 1976 -  
September, 1983

Director of Research  
Smith Richardson Foundation, Inc.  
New York, New York

As chief program officer of a grant-giving foundation, responsible to the President and the Board of Trustees, the Director of Research was charged with developing, reviewing, and monitoring projects dealing with a wide range of public policy issues, both foreign and domestic. The Director of Research also worked closely with numerous non-profit organizations, as well as with the public sector and the press, to advance the Foundation's objectives.

During this period, the Smith Richardson Foundation had a staff of six, gave grants totaling up to \$3 million annually, and achieved national acclaim for its activities.

### **Other Experience (selected)**

Summer 2004	Faculty Member Institute on Philanthropy and Voluntary Service Georgetown University/ The Fund for American Studies Washington, D. C.
September, 1985 - June, 1990	Adjunct Professor of Public Policy Georgetown University Washington, D. C.
January, 1985 - October, 1985	Resident Fellow American Enterprise Institute Washington, D. C.
July, 1984 - January, 1985	Consultant Smith Richardson Foundation New York, New York
February, 1976 - June, 1976	Visiting Instructor Franklin and Marshall College Lancaster, Pennsylvania
September, 1975 - February, 1976	Staff Assistant to the Secretary Department of Public Welfare Commonwealth of Pennsylvania Harrisburg, Pennsylvania
February, 1971 - January, 1975	Teaching and Research Assistant for Professors Daniel P. Moynihan, Nathan Glazer, Martin Rein and David Cohen Harvard University Cambridge, Massachusetts
Summer, 1968	Intern Office of Economic Opportunity Washington, D. C.

### **Public Service (selected)**

December, 2008 - Present	Member, Advisory Board Institute on Philanthropy and Voluntary Service The Fund for American Studies
September, 2007 - Present	Member Foundation Research Advisory Committee The Foundation Center New York, New York
March, 2005 - Present	Trustee Sagamore Institute Indianapolis, Indiana
September, 2003 Present	Trustee Achelis and Bodman Foundations New York, New York
March, 2001 – Present	Member, Selection Committee Social Entrepreneurship Awards Program The Manhattan Institute New York, New York
October, 1997 - Present	Member Board of Advisory Editors, <i>Society Magazine</i> New Brunswick, New Jersey
June 2000- October 2001	Member Public Policy Committee Independent Sector Washington, D. C.
February 2000 - October, 2001	Member Advisory Committee Seminar Series on Nonprofit Advocacy and the Policy Process The Urban Institute Washington, D. C.
January, 1998- October, 2001	Member National Research Board National Marriage Project Rutgers, The State University of New Jersey New Brunswick, New Jersey
January, 1998 - October, 2001	Member Nonprofit Sector Strategy Group

The Aspen Institute  
Washington, D.C.

October, 1997 - Member  
October, 2001 Philanthropic Research, Inc., (Guidestar) Advisory Board  
Williamsburg, Virginia

September, 1997 - Member  
October, 2001 Academic Advisory Council, National Strategy Forum  
Chicago, Illinois

July, 1996 - Member  
October, 2001 Measures National Advisory Board  
Independent Sector  
Washington, D.C.

March, 1996 - Member, Board of Managers  
October, 2001 American United Life Pooled Equity  
Fund B and the AUL American Series Fund  
Indianapolis, Indiana

September, 1995 - Member, National Advisory Board  
October, 2001 Independent Women's Forum  
Arlington, Virginia

February, 1995 - Member, Advisory Committee  
October, 2001 American Council of Trustees and Alumni  
Washington, D.C.

December, 1994 - Director  
October, 2001 ITT Educational Services, Inc.  
Indianapolis, Indiana

October, 1994 - Member, Board of Directors  
October, 2001 Corporation for National and Community Service  
Washington, D. C.  
(Presidential appointment)

May, 1992 - Trustee  
October, 2001 Achelis and Bodman Foundations  
New York, New York

September, 1985 - Member, Board of Advisors  
October, 2001 National Association of Scholars  
Princeton, New Jersey

January, 1998 - March, 2001	Member Domestic Strategy Group The Aspen Institute Washington, D.C
June, 1998 - June 2000	Director Indiana University Friends of Music Bloomington, Indiana
April, 1998 - June 2000	Member National Advisory Committee Institute of Government and Public Affairs University of Illinois Urbana, Illinois
January, 1991 - January 2000	Director Economic Club Indianapolis, Indiana
August, 1990 - January, 2000	Vice Chairman, Board of Directors Madison Center for Educational Affairs Washington, D. C. (Successor to Institute for Educational Affairs)
December, 1997 - May, 1999	Member Foundation and Corporate Advisory Committee Campaign for Kenyon Kenyon College Gambier, Ohio
April, 1996 - December, 1997	Member Dean's Advisory Council Indiana University School of Business Bloomington, Indiana
September, 1992 - December, 1997	Director Greater Indianapolis Progress Committee Indianapolis, Indiana
March, 1985 - December, 1997	Member The University Club Washington, D. C.
July, 1995 -	Member

September, 1997	Business Board Institute for Forensic Imaging Indianapolis, Indiana
September, 1990 - September, 1997	Member Community Leaders Allied for Superior Schools Indianapolis, Indiana
July, 1991 - January, 1996	Director Park Tudor School Indianapolis, Indiana
July, 1995 - December, 1995	Member Welfare to Work Local Planning Council Indianapolis, Indiana
October, 1989 - December, 1994	Member, Advisory Panel to the Executive Director, U. K. Harkness Fellowship Program The Commonwealth Fund New York, New York
August, 1989 - December, 1994	Member, Doctoral Program Advisory Board Indiana University Center on Philanthropy Indianapolis, Indiana
February, 1987 - February, 1994	Member, Board of Trustees Foreign Policy Research Institute Philadelphia, Pennsylvania
September, 1991 - September, 1993	Member Commission on National and Community Service Washington, D. C. (Presidential appointment)
July, 1987 - December, 1990	Member National Council on Disability Washington, D. C. (Presidential appointment)
June, 1988 - June, 1989	Chairman, Board of Directors National Institute of Dyslexia Chevy Chase, Maryland
June, 1987 - June, 1989	Member, Board of Advisors to the President Naval War College

	Newport, Rhode Island (Secretary of the Navy appointment)
January, 1977 - September, 1980	Consultant Senator Daniel P. Moynihan Washington, D. C.
1971 - 1979	U. S. Army Reserve Discharged as Captain
Various	Review Panelist Corporation on National Service U. S. Department of Education National Endowment for the Humanities Private foundations and university presses

### Professional Societies

American Political Science Association  
 American Society for Public Administration  
 Association for Research on Nonprofit Organizations and Voluntary Action  
 Association for Public Policy Analysis and Management  
 Fellow, National Academy of Public Administration  
 The International Society for Third Sector Research

### Major Publications

“Education and the Conservative Foundations,” (with James Piereson) in Reconnecting Education & Foundations: Turning Good Intentions into Educational Capital, Ray Bacchetti and Thomas Ehrlich, eds., Jossey-Bass, 2007.

“The Politics of Doing Good: Philanthropic Leadership for the Twenty-First Century,” in Taking Philanthropy Seriously: Beyond Noble Intentions to Responsible Giving, William Damon and Susan Verducci, eds., Indiana University Press, 2006.

“The ‘Best Uses’ of Philanthropy for Reform,” in With the Best of Intentions, Frederick M. Hess, ed., Harvard Education Press, 2005.

“Can Government Build Community? Lessons from the National Service Program,” in Gifts of Time and Money, Arthur C. Brooks, ed., Rowman and Littlefield, 2005.

“Foundations and Corporate Philanthropy,” The State of Nonprofit America, Lester M. Salamon, ed., Brookings Institution Press in collaboration with the Aspen Institute, 2002

“Philanthropy and the Welfare State: Rethinking the ‘Partnership’,” To Empower People, Michael Novak, R.J. Neuhaus, and Peter L. Berger, eds, American Enterprise Institute for Public Policy Research, 1996.

“Will the New ‘Services Strategy’ Do Better Than the Old?” Reducing Poverty in America: Views and Approaches, Michael R. Darby, ed., Sage Publications, 1995.

“Education,” (with Carol D’Amico) in William H. Hudnut, III, The Hudnut Years in Indianapolis, 1976 - 1991. Indiana University Press, 1995, pp. 190-205.

The New Consensus on Family and Welfare: A Community of Self-Reliance, American Enterprise Institute, 1987 (with Michael Novak and others).

“The Federal Government and the Family,” From Children to Citizens: Families, Schools, and Delinquency Prevention, James Q. Wilson and Glenn C. Loury, eds, Springer-Verlag, 1987.

Politics, Economics, and Welfare Reform: The Failure of the Negative Income Tax in Britain and the United States, American Enterprise Institute and University Press of America, 1986.

“Welfare in the Welfare State,” The Future that Doesn’t Work, R. Emmett Tyrrell, Jr., ed., Doubleday, 1977.

Over two hundred articles and reviews in newspapers and magazines including The Wall Street Journal, The New York Times, Fortune, The Public Interest, Commentary, and others.

Columnist, Indianapolis Business Journal, 1996 – October, 2001

Regular Contributor, The Chronicle of Philanthropy, 1989 – Present.

Contributor, The World Book Encyclopedia, 2006 – Present.

A complete list of publications is available upon request.

## **Personal**

Born: March 30, 1946

New York City, New York

Married: Kathleen M. Lenkowsky

Children: Adam (age 34) and Matthew (age 28)

Health: Excellent

Last Security Clearance: FBI, Summer 2001

**References**

*Available upon request*